

Item No. 8.	Classification: Open	Date: 31 January 2017	Meeting Name: Health and Wellbeing Board
Report title:		Health and Wellbeing Board support for Dulwich Health Centre development	
Ward(s) or groups affected:		Brunswick Park, South Camberwell, The Lane, Nunhead, East Dulwich, Peckham Rye, Village, College.	
From:		Andrew Bland - Chief Officer – NHS Southwark CCG	

RECOMMENDATION(S)

1. That the Health and Wellbeing Board agree a letter of support (draft attached) for the development of the Dulwich Health Centre. This would be included in the Stage 2 Business case to be submitted to NHS England.

BACKGROUND INFORMATION

2. For some years now NHS Southwark CCG has led the development of proposals for future health services in Dulwich and the surrounding areas. This has included both an extensive engagement exercise, a formal consultation process, and an Equalities Impact Assessment.
3. The formal consultation included over 2000 partner organisations, patients, clinicians, the public and their democratically elected representatives.
4. The outcome of the consultation was the recommendation that an extended range of primary and community health services be provided from a health centre in Dulwich.
5. A site options appraisal identified the best option to be a new build on the SE corner of the Dulwich Hospital site. The remainder of the site is being developed as a new school.
6. Further work has refined the service offering and the activity expectations for the centre, and design work for a building to accommodate that was progressed. Planning permission was granted in October for a 4638 m2 building.
7. Alongside the design development the CCG has worked up the business case which is due for submission to NHS England in February.
8. The proposals are entirely consistent with the NHS Southwark Five Year Forward View and the SE London Sustainability and Transformation Plan, both of which have been reviewed by the HWB.
9. Recent inter-agency work with senior colleagues from the council, primary care and local provider trusts has supported the development of a Local Estates Plan for primary and community health services. This sets out a vision of primary care supported by a number of community hubs and support hubs offering a wide

range of community-based health services. The Dulwich Health Centre will be a community hub serving local people living in the south of the borough.

10. The development of this centre releases the remaining part of the site for the development of a secondary school. This will be developed in phases as existing health services are transferred into the new health centre.

KEY ISSUES FOR CONSIDERATION

11. The new Dulwich Health Centre will play an essential part in the transformation of primary and community health and wellbeing services across south Southwark. Its development will allow the NHS to leave extremely outdated, inefficient and expensive 19th century premises, the release of much needed land for other public services, and the creation of a new building that will be fit for purpose as a local health and wellbeing hub. It will support the implementation of NHS Southwark CCG's primary and community strategy, the Five Year Forward View and the SE London Strategic Transformation Plan (STP). This will be through providing a focal point for services for the increasing numbers of people living with multiple long term conditions.
12. The plans have been developed through extensive consultation with and the involvement of the local public, patients, clinicians and providers.
13. The health centre will provide scope for a true transformation in the delivery of healthcare, where clinicians from all sectors will work together, sharing central staff and hot desking facilities and with a legal occupation structure designed to enable boundaries to be porous in response to changing requirements. All of the stakeholders involved in developing this innovative solution are committed to creating a flexible, adaptable facility which will enable services to become more collaborative and patient-centred.
14. The scheme is shown to be affordable to the CCG, mainly through refocusing resources from an inefficient and little used set of buildings which are no longer appropriate to modern healthcare, into a facility which will respond to patient needs for the next 25 years and more.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
All background papers relating to the Dulwich Programme are available on the NHS Southwark CCG website at http://www.southwarkccg.nhs.uk/our-plans/improving-services-in-dulwich-and-the-surrounding-areas	NHS Southwark CCG 160 Tooley Street London SE1 2 QH	Rebecca Scott Programme Director 020 7525 5155

APPENDICES

No.	Title
Appendix 1	Executive Summary of the Stage 1 Business Case
Appendix 2	Draft letter of support for agreement

AUDIT TRAIL

Lead Officer	Andrew Bland, Chief Officer, NHS Southwark CCG	
Report Author	Rebecca Scott, Programme Director, NHS Southwark CCG	
Version	Final	
Dated	4 January 2017	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments Included
Director of Law and Democracy	No	n/a
Strategic Director of Finance and Governance	No	n/a
Date final report sent to Constitutional Team		16 January 2017